

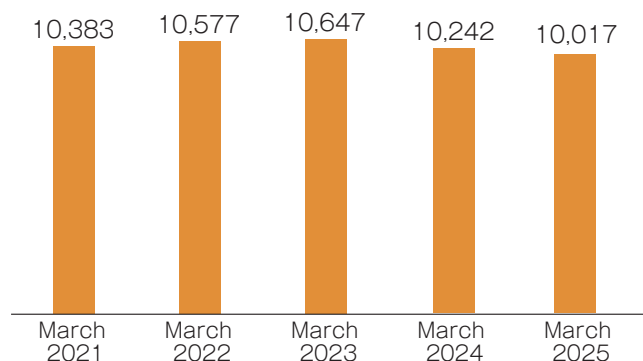
Changes in major management indices, etc.

Term	103rd term	104th term	105th term	106th term	107th term
Year and month of end	March 2021	March 2022	March 2023	March 2024	March 2025
Net sales (unit: 1,000 yen)	10,383,596	10,577,246	10,647,235	10,242,250	10,017,259
Operating profit (unit: 1,000 yen)	648,372	996,399	1,077,331	473,840	128,301
Ordinary profit (unit: 1,000 yen)	1,009,759	1,361,726	1,480,619	949,386	626,753
Current net profit (unit: 1,000 yen)	807,559	949,899	1,020,603	952,820	679,583
Capital (unit: 1,000 yen)	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Total number of issued shares (shares)	16,500,000	16,500,000	16,500,000	16,500,000	16,500,000
Net assets (unit: 1,000 yen)	41,564,510	42,179,613	42,790,175	46,642,973	46,062,182
Total assets (unit: 1,000 yen)	47,869,986	48,614,142	49,562,737	54,417,812	53,518,979
Net assets per share (yen)	3,018.77	3,058.44	3,097.62	3,371.71	3,325.39
Dividends per share (yen)	40.00	40.00	55.00	45.00	45.00
Current net profit per share (yen)	58.67	68.91	73.92	68.90	49.08
Equity ratio (%)	86.8	86.8	86.3	85.7	86.1
Return on equity (%)	2.0	2.3	2.4	2.1	1.5
Ratio of operating profit to net sales (%)	6.2	9.4	10.1	4.6	1.3
Price-earnings ratio (times)	32.5	25.5	25.3	27.3	59.9
Dividend payout ratio (%)	68.2	58.0	74.4	65.3	91.7
Cash flows from sales activities (unit: 1,000 yen)	1,409,177	1,806,702	1,748,376	667,517	473,118
Cash flows from investment activities (unit: 1,000 yen)	△217,201	△1,399,038	△1,451,940	2,313,757	△1,194,033
Cash flows from financial activities (unit: 1,000 yen)	△551,495	△551,808	△554,767	△760,146	△623,028
End of term balance of cash and cash equivalents (unit: 1,000 yen)	2,575,338	2,432,696	2,173,985	4,394,876	3,050,818

Financial Highlights

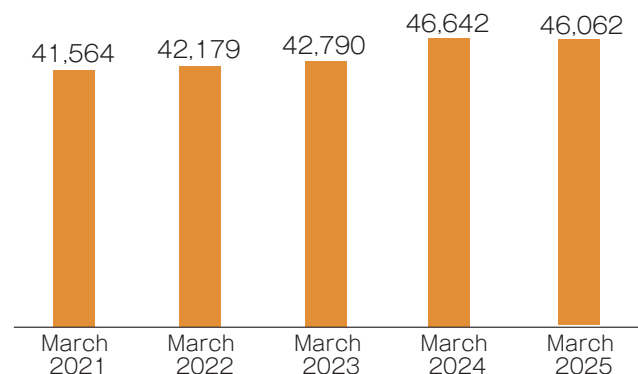
Net sales

(Millions of yen)



Net assets

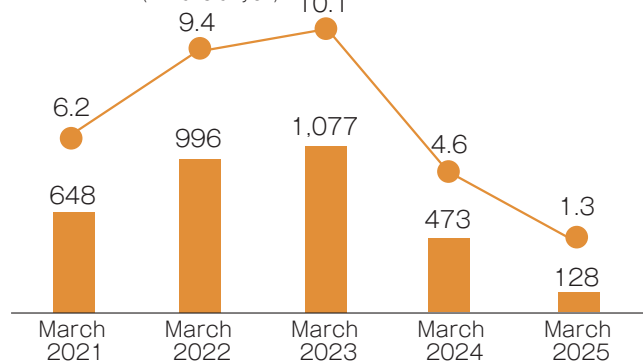
(Millions of yen)



Operating profit

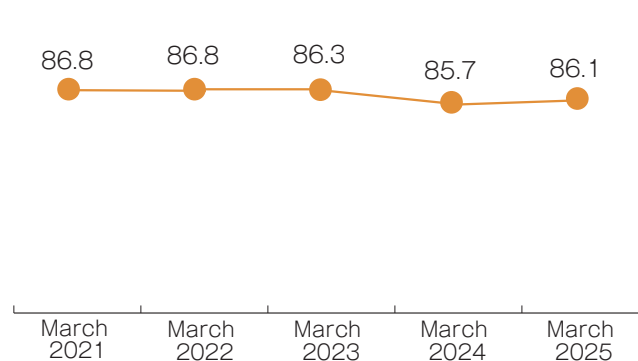
(Millions of yen)

Ratio of operating profit to net sales (%)



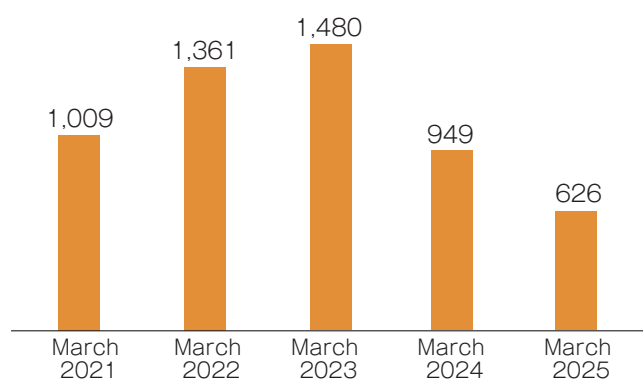
Equity ratio

(%)



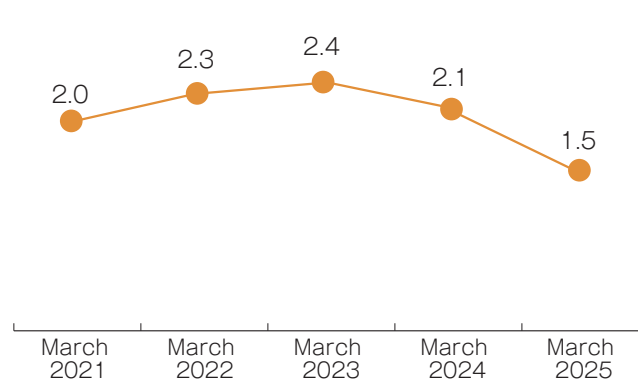
Ordinary profit

(Millions of yen)



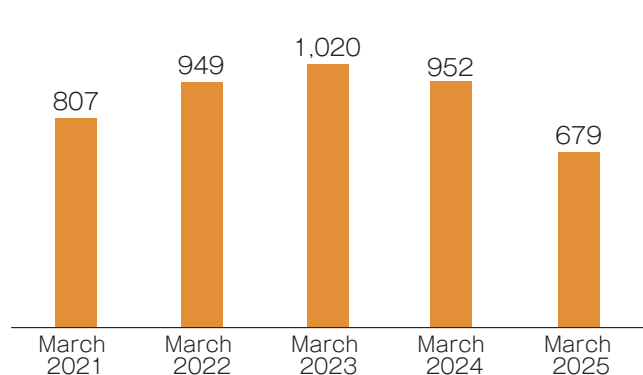
Return on equity

(%)



Current net profit

(Millions of yen)



Total assets

(Millions of yen)

